

**ALLEGANY COUNTY
INDUSTRIAL DEVELOPMENT AGENCY**

Crossroads Commerce Center

October 13 , 2022

10:00 a.m.

https://www.youtube.com/channel/UCXJ1KZ_F90Z77-JQxeHzDXQ?

AGENDA

Approval of Minutes

- Board Minutes September 8, 2022

Treasurer's Report

- Abstract Report – Expenses
- Banking & Financial Summary

Building Maintenance Report

Executive Session- discussion of contractual/legal issue

Action Items

- Approve Contracts with H. Sicherman Company for CBDG projects
- Request for Local Labor Exemption on OYA Solar Projects

Old Business

- Crossroads development
- Solar Updates
- Micro enterprise updates
- Small business grant CBDG CARES act program

New Business

Good of the Order

Adjournment

Allegany County Industrial Development Agency

September 08, 2022

Crossroads Conference Center, Belmont, New York 14813

ACIDA.org

OPENING REMARKS

Vice Chairman, J. Hopkins called the Board meeting to order at 10:00 A.M. and asked the Board if there were any conflicts of interest. No conflicts were declared.

- Present: Judith Hopkins, Randy Shayler, John Ricci and Douglas Frank.
- By Telephone: Chairman Richard Ewell, Dan Spitzer, Legal Counsel for ACIDA
- Absent: None
- Guests: Representatives from Clark, Patterson, Lee Engineers, Andrew Kosa, Project Manager, Tom Bach, Project Engineer, Oakley Sortore, Friendship Supervisor of Public Works and Mike Healy, Allegany County Legislator.
- Others present: Dr. Craig Clark, IDA Executive Director
Pamela Common, Recording Secretary

Live streaming on YouTube at:

The representatives from Clark, Patterson, Lee introduced themselves to the IDA Board and passed out packets, regarding the Crossroads Engineering studies, to the Board. The first sheet is a stand-alone summary sheet. The second sheet is the Feasibility Study, including mapping and cost assessments. They were tasked, in April, to look at two IDA parcels, at the Crossroads site, which includes 22 acres. The Feasibility Study includes an environmental review, infrastructure and determining the overall feasibility & potential of the site. A number of studies were done on the site, to take a closer look at the development potential. A Phase I, environmental assessment was completed, looking for any spills or signs of soil contamination. In this report, nothing of significance was found. However, more sampling has been recommended in the fill areas, due to household and concrete debris. It is nothing that will hinder development of that area. In regard to the wetlands delineation, we have submitted information to the Department of Environmental Conservation (DEC) for a jurisdictional determination, on June 13th and we are still awaiting a response. They may visit the site to verify some of the species & native plants, indicating wetlands. Once completed, they will determine if they have jurisdiction or not. There may be a need for additional buffers if the State determines it is jurisdictional. There are two stream crossing to worry about, regarding the access road, which can be completed with a three-sided culvert. In the mapping, we have considered the wetlands locations and mapped out the development of the site, accordingly.

We had Dual Archeology prepare Phase I-A & I-B, to see if there are any artifacts, burial grounds, etc. In Phase I-A, historical maps and registers were reviewed, including information from the area. Phase I-B is going on site, to do shovel testing, for artifacts and documenting the findings. The study determined no other testing was needed and the site is clear.

CC Environmental did wetlands and took a look at rare plants and animals. No restrictions are anticipated. There are no endangered species located on the site. There may be habitat, in the northern tree area, that we will be avoiding anyway, due to the wetlands. It makes sense to keep this buffer in place. The only restriction would be, cutting down trees, between October 15th and March 15th, due to the Long-Eared Bat mating season. We have to take this into consideration but, it will not hinder construction.

Finally, Foundation Design has completed several borings, on site, to get the pavement recommendations. They look at what is under the surface. They found low, infiltrating soils, which means, it doesn't percolate into the ground as fast as we prefer. We would need under drains for pavement and bio-retention water controls. We would like to restrict work to the summer months because it is not as wet. Soils like this tend to muck up during construction.

The last page of the packet includes current bid prices from many, recent projects, over the last year. Many materials are high such as, steel, asphalt, etc. We try to capture that so, when we go to bid, we are aware of those prices and hope they go down. This shows you current pricing for the public infrastructure, the access road and the many lines and feeds. This is just for the main pieces of infrastructure, to get this site shovel ready. The total construction cost, for on-site infrastructure is, about, 3.7-million dollars, including contingency, legal, engineering & administration costs of 5.15-million dollars.

The costs are negotiable and can be combined. It will come down to what the developer would like to do. Having the costs on the table would be easier for the negotiation process. There are some things that are not included, smaller areas, site specific things, that are included on here.

Mike Healy, an Allegany County Legislator has joined the meeting and was introduced by Vice Chairman, J. Hopkins.

This brings everything together, that you would bring to the table, for a developer. It is not going to include your water service from the main line to the hotel, sanitary connections, site specific stormwater requirement, green infrastructure, quality control, asphalt paving or, anything they would do specifically for their site, including gas and electric. When we have a developer, we would work hand in hand, with their engineers to hash out any issues.

At this point, there was another question and answer period, between the Board, CPL and O. Sortore.

C. Clark thanked the CPL team for coming to the Board meeting. Mr. Kosa stated, if anyone has any further questions, feel free to reach out to him.

MINUTES

- **Minutes of the IDA Board Meeting of 08-11-2022-** A motion was made by R. Shayler, seconded by J. Ricci, to approve the August IDA Board minutes. There were no questions or discussion. All members were in favor of the approval of the minutes, by a vote of 5-0, with no opposition.

TREASURER'S REPORT

Vice Chairman Hopkins, asked if we had a QuickBooks update.

P. Common states, after emailing Dave DiTanna, of BWB, Mr. DiTanna will be contracting his associate, Julie, to set up training for the new software. It has been purchased and installed on her computer, as a desktop version. The cost was less than anticipated, at \$349.00.

- **Abstract Report-** August, 2022 expenses-A motion was made by D. Frank seconded by R. Shayler, to approve the August, 2022 Abstract Report, by a vote of 5-0, with no questions, discussion or opposition.
- **Banking & Financial Summary-** August, 2022-A motion was made by D. Frank, seconded by J. Ricci, to approve the Banking and Financial Summary for August, 2022, by a vote of 5-0. There were no questions, discussion or opposition

grid. I have talked to a National Grid official and he said, it is true and it takes a long time depending on their infrastructure. So, when does the PILOT start?

C. Clark: It starts with the host community and begins when the construction is finished.

J. Ricci: I have also heard the project at the old golf course is not up and running?

C. Clark: I have talked with the developer and he is very positive that it has been operational.

- **Microenterprise Grant -C. Clark:** We are doing our close out meeting with CBDG, which is New York State, next Tuesday. Once we get that finalized and closed out, we should be able to apply for another grant.
- **Status small business grant CBDG CARES act program-C. Clark:** This has been signed off by the County. We are awaiting some proposals to do management and the cost of administration fees. Once we get those, we should be ready to go. We are hoping they will be local.

NEW BUSINESS-None

EXECUTIVE SESSION

A 11:19 am, a motion was made by J. Ricci, seconded by D. Frank, to enter into Executive Session to discuss a contractual/legal issue. All members were in favor, by a vote of 5-0.

At 11:59 am, a motion was made by R. Shayler and, seconded by J. Ricci to resume the IDA Board meeting. All members were in favor, by a vote of 5-0.

GOOD TO THE ORDER

R. Ewell: I will be contacting some people for the nominating committee, in the future.

CALENDAR

Next Meeting: October 13, 2022 @ 10:00 A.M.
The Crossroads Commerce Center, Belmont, NY

ADJOURNMENT

With no further business, at 12:03 pm, a motion to adjourn was made by D. Frank, seconded by J. Ricci, to close the meeting.

Respectfully submitted,
Pamela Common, Recording Secretary

2022-Oct IDA Account Balance - As of 10/19/2022

Account	10/19/2022 Balance
Bank Accounts	
Community Checking IDA	49,555.58
First Citizens-IDA	352,022.27
TOTAL Bank Accounts	401,577.85
Liability Accounts	
Crossroads Mortgage	-175,234.79
OFA Mortgage	-402,855.74
TOTAL Liability Accounts	-578,090.53
OVERALL TOTAL	-176,512.68

2022-Oct CRC Account Balances - As of 10/19/2022

Account	10/19/2022 Balance
Bank Accounts	
CRC (Capital Resource Corp)	114,276.42
TOTAL Bank Accounts	114,276.42
OVERALL TOTAL	114,276.42

2022-Oct IDA Banking Summary

1/1/2022 through 10/19/2022

10/7/2022

Page 1

Category	1/1/2022- 10/19/2022
INCOME	
ACIDA Interim fee	5,000.00
Crossroads-Income	
Conference Room Fees	2,525.00
Crossroads Refunds	90.93
Rental Income	
AC Area Foundation	5,250.00
AC DEV-PLN-TOURISM	27,960.00
AC EMS-EMT's	36,060.00
Audio Care	4,500.00
Venture Forthe	4,000.00
TOTAL Rental Income	77,770.00
TOTAL Crossroads-Income	80,385.93
IDA Income	
ACIDA Admin Fee	85,267.39
Microenterprise Grant Award	38,147.24
Park N Ride Parking Lot	10.00
PILOT Application fee payment	3,000.00
Project Waiver Fee	5,000.00
Refunds	9,461.91
Rental Income - PM Research Building	50,000.00
TOTAL IDA Income	190,886.54
IDA PILOT Fees	1,000.00
OFA - Income	
Rental Income	
Allegany County	87,000.00
TOTAL Rental Income	87,000.00
TOTAL OFA - Income	87,000.00
TOTAL INCOME	364,272.47
EXPENSES	
ACUC - Expense	
Professional fees- Permits	110.00
Water Line Contractor Fees	78,722.14
Waterline Fees	
Utilities-Electric	1,215.87

2022-Oct IDA Banking Summary

1/1/2022 through 10/19/2022

10/7/2022

Page 3

Category	1/1/2022- 10/19/2022
Insurance	
Directors & Officers	2,348.00
Truck Stop, Parking Lot, Friendship	5,312.57
TOTAL Insurance	7,660.57
Interest Expense	
Equity Loan #6	3,269.20
TOTAL Interest Expense	3,269.20
Internet	228.00
Maintenance	
Belmont School Parking Lot	525.00
TOTAL Maintenance	525.00
Office Supplies	707.50
Professional fees	
Accounting	15,621.68
Consulting	96,920.00
Legal	84,374.45
Permits	220.00
TOTAL Professional fees	197,136.13
Tax	
County & Town Taxes	33.74
Fire Protection Tax	496.62
TOTAL Tax	530.36
TOTAL IDA-Expense	252,019.24
OFA - Expense	
Annual Inspection	243.00
Cleaning	6,762.18
Supplies	1,562.75
TOTAL Cleaning	8,324.93
Insurance	
Property	1,824.36
TOTAL Insurance	1,824.36
interest	
mortgage	17,259.23
TOTAL interest	17,259.23
Maintenance	4,150.00
Driveway	29.97
Other	1,561.03

Community Checking IDA

Community Checking IDA

Page 1

10/7/2022

Date	Num	Transaction	Payment	C	Deposit	Balance
9/20/2022	DEP	Stone Audiology memo: Lease Sept 2022-ck#5687 cat: Crossroads-Income:Rental Income:Audio Care			450.00	86,117.96
9/20/2022	DEP	Venture Forthe memo: Lease: Sept 2022 ck#112910 cat: Crossroads-Income:Rental Income:Venture Forthe			400.00	86,517.96
9/21/2022	EFT	RG&E memo: Acct#2002-2506-8670 Crossrds Electric cat: Crossroads-Expense:Utilities:Electric				86,517.96
9/21/2022	EFT	Community Bank #3 memo: OFAVETS Mtg #1012104218 Sept'22-due 09-21-2022 SPLIT	5,070.04			81,447.92
		OFA - Expense:interest:mortgage interest 7/22 [OFA Mortgage] principal 7/22	1,705.35			
9/21/2022	EFT	RG&E memo: Acct# 2002/()Waterline Electric cat: ACUC - Expense:Waterline Fees:Utilities-Electric	3,364.69			81,423.04
9/21/2022	EFT	Community Bank #3 memo: OFAVETS Mtg #1012104218 Sept'22-due 09-21-2022 SPLIT	5,070.03			76,353.01
		OFA - Expense:interest:mortgage interest 8/22 [OFA Mortgage] principal 8/22	1,705.34			
9/30/2022	EFT	Community Bank #1 memo: Crossroads Mortgage-Acct #9300005901 Oct '22 SPLIT	3,364.69			
		Crossroads Mortgage-Acct #9300005901 Oct '22	3,123.51			73,229.50
		Crossroads-Expense:Interest Expense:Mortgage Interest Aug '22 [Crossroads Mortgage] Principal Aug '22	742.80			
		Community Bank #1 memo: Crossroads Mortgage-Acct #9300005901 Sept '22 SPLIT	2,380.71			
10/1/2022	EFT	Crossroads Mortgage-Acct #9300005901 Sept '22	3,123.51			70,105.99
		Crossroads-Expense:Interest Expense:Mortgage Interest Aug '22 [Crossroads Mortgage] Principal Aug '22	804.54			
		Community Bank #1 memo: Crossroads Mortgage-Acct #9300005901 Sept '22 SPLIT	2,318.97			

Community Checking IDA

Community Checking IDA
10/7/2022

Page 3

Date	Num	Transaction	Payment	C	Deposit	Balance
10/13/2022	2033	Crossroads-Expense:Refuse Step'22-Crossroads Refuse Pro:Clean Solutions memo: INV52942 Spls-Aug Cleaning & spls SPLIT	110.32 1,385.64			46,559.02
		Crossroads-Expense:Cleaning Crossrds Aug'22 Cleaning Crossroads-Expense:Cleaning:Supplies Crossrds Aug'22 Spls OFA - Expense:Cleaning OFA Aug'22 Cleaning OFA - Expense:Cleaning:Supplies OFA Aug'22 Spls Pro Clean Solutions memo: INV53063 Spls-Sept Cleaning & spls SPLIT	649.27 29.73 681.46 25.18 1,636.63			44,922.39
10/13/2022	2034	Crossroads-Expense:Cleaning Crossrds Sept'22 Cleaning Crossroads-Expense:Cleaning:Supplies Crossrds Sept'22 Spls OFA - Expense:Cleaning OFA Sept'22 Cleaning OFA - Expense:Cleaning:Supplies OFA Sept'22 Spls Root Water Well Specialists memo: Invoice #5950 - Metsoarb Media-Arsenic Removal/shipping/rate-hour cat: Crossroads-Expense:Utilities:Water Yr Equipment M...	649.27 155.56 681.46 150.34 7,487.95			37,434.44
10/13/2022	2035	Stephen Thorpe memo: Contractual Bldg Maint/Repairs Aug/Sept 2022 SPLIT	1,237.50			36,196.94
		Crossroads-Expense:Maintenance Aug'22-Maint Serv-Crossroads OFA - Expense:Maintenance Sept'22-Maint Serv-OFA Crossroads-Expense:Maintenance Sept'22 Maint Serv-Crossroads Wilkins Ultra Pure, LLC memo: Acct#951-Inv#27157-Water Machine Oct'22 Mo Maintenanc SPLIT	237.50 325.00 675.00 90.00			36,106.94
10/13/2022	2037	Crossroads-Expense:Utilities:Water Machine Oct'22-Water Service-Crossroads OFA - Expense:Utilities:Water Machine Oct'22-Water Service-OFA	45.00 45.00			

AGREEMENT

Made as of the 26th day of September, 2022 by and between **ALLEGANY COUNTY INDUSTRIAL DEVELOPMENT AGENCY**, a public benefit agency organized and existing under the laws of the State of New York with offices at Crossroads Center, 6087 State Route 19N, Suite 100, Belmont, New York 14813 (hereinafter "ACIDA") and **H. SICHERMAN & COMPANY, INC.**, a New York corporation with offices at 160 Washburn Street, Suite 200, P.O. Box 473, Lockport, New York 14095 (hereinafter "Contractor")

WITNESSETH:

WHEREAS, ACIDA issued a Request for Proposals dated August 2022 for the provision of general services to assist in the planning, administration, management, and implementation of economic and community development strategies and activities, including those funded with Community Development Block Grant ("CDBG") funding awarded through the New York State Office of Community Renewal ("OCR"); and

WHEREAS, Contractor has provided to ACIDA a proposal dated September 7, 2022 that offers to provide technical assistance and services in connection with the planning, administration, management and implementation of economic and community development strategies and activities (the "Proposal"), such Proposal being attached hereto as Exhibit A; and

WHEREAS, the parties hereto are desirous of entering into an agreement for the provision of general services by Contractor to ACIDA in connection with the planning, administration, management and implementation of ACIDA's economic and community development strategies and activities, consistent with the Proposal.

NOW, THEREFORE, the parties hereto do mutually agree as follows:

SCOPE OF SERVICES

At the direction of the ACIDA, Contractor will provide services to the ACIDA in connection with the administration and implementation of OCR grants and CDBG funding and the provision of general services, including, but not limited to:

OCR Grants and CDBG Funding

Technical assistance necessary for the administration of CDBG projects including, but not limited to assisting the ACIDA in the establishment and maintenance of books of account, developing and implementing management systems to provide appropriate recordkeeping, assistance in the procurement, selection, and award of contracts as necessary, preparation of required environmental review records, assurance of consistency with all Federal requirements regarding procurement, labor standards, fair housing, etc., preparation of required reports, oversight of audit activities, preparation for and attendance at OCR on-site monitoring, preparation of grant closeout materials, and all other activities of an administrative nature.

pursuant to this agreement, ACIDA shall pay to Contractor a late fee equal to one percent (.01) per month of the overdue amount.

MISCELLANEOUS

1. ACIDA and any of its duly authorized representatives shall have access to any books, papers, documents, and records of Contractor which are directly pertinent to this Agreement for the purpose of making audit, examination, excerpts, and transcriptions.
2. Contractor shall retain all required records that are directly pertinent to this Agreement for four years after ACIDA has made final payment under this Agreement and all other pending matters are closed.
3. Contractor agrees that none of its officers or employees will hold themselves out as, or claim to be, an officer or employee of ACIDA or its agents, and that neither Contractor, nor any of its officers or employees will by reason therefore, make any claim, demand, or application to or for any right or privilege applicable to an officer or employee of ACIDA.
4. Contractor acknowledges and agrees that neither Contractor nor its agents, officers, or employees shall be covered by any Worker's Compensation Insurance policy or Disability Insurance policy maintained by ACIDA, and that Contractor shall be solely responsible for maintaining such coverage to the extent required by law.
5. To the extent Contractor undertakes the performance of experimental, developmental, or research work pursuant to this Agreement, the Federal Government and the recipient of any OCR CDBG grant, shall have patent rights in any resulting invention in accordance with 37 CFR part 401, "Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements," and any implementing regulations issued by the United States Department of Housing and Urban Development.
6. The parties to this Agreement shall be bound by, and comply with, all applicable Federal, State, and local laws and regulations, including, but not limited to, 2 CFR Part 200 and 24 CFR Part 570.
7. Contractor hereby indemnifies the Housing Trust Fund Corporation, its agents, and its employees from and against any and all claims, actions, damages, losses, expenses and costs of every nature, including reasonable attorney's fees, incurred by or assessed or imposed against the Housing Trust Fund Corporation, to the fullest extent permitted by law, arising out of any services provided by Contractor pursuant to this Agreement that are being funded in whole or in part with New York State CDBG funds.
8. To the fullest extent allowed by law, Contractor shall defend, indemnify and hold harmless ACIDA, its employees, officers, directors and agents, against claims arising from work relative to this agreement. Contractor shall name ACIDA as Additional Insured on a primary basis with waiver of subrogation on Contractor's General and Professional Liability policies as well as the Contractor's Auto Liability policies. Contractor shall provide proof of these insurance coverages and their Workers Compensation coverage to ACIDA prior to commencing work for ACIDA.

AGREED TO:

ALLEGANY COUNTY INDUSTRIAL DEVELOPMENT AGENCY

By: _____
Craig Clark, P.E., Ph.D., Executive Director

H. SICHERMAN & COMPANY, INC.

By: _____
R. Charles Bell, President

AGREEMENT

Made as of the 26th day of September, 2022 by and between **ALLEGANY COUNTY INDUSTRIAL DEVELOPMENT AGENCY**, a public benefit agency organized and existing under the laws of the State of New York with offices at Crossroads Center, 6087 State Route 19N, Suite 100, Belmont, New York 14813 (hereinafter "ACIDA) and **H. SICHERMAN & COMPANY, INC.**, a New York corporation with offices at 160 Washburn Street, Suite 200, P.O. Box 473, Lockport, New York 14095 (hereinafter "Contractor")

WITNESSETH:

WHEREAS, ACIDA issued a Request for Proposals dated August 2022 for the provision of services to assist in the administration, management, and implementation of CDBG CARES funding awarded to Allegany County by the New York State Office of Community Renewal (OCR) as grant number 20CVSB70-22 for the implementation of a Small Business Assistance Program (the "CDBG CARES Act Program"); and

WHEREAS, Contractor has provided to ACIDA a proposal dated September 7, 2022 that offers to provide technical assistance and services in connection with the administration and implementation of CDBG CARES Act programming (the "Proposal"), such Proposal being attached hereto as Exhibit A; and

WHEREAS, the parties hereto are desirous of entering into an agreement for the provision of services by Contractor to ACIDA in connection with the administration and implementation of ACIDA's CDBG CARES Act Program, consistent with the Proposal.

NOW, THEREFORE, the parties hereto do mutually agree as follows:

SCOPE OF SERVICES

At the direction of the ACIDA, Contractor will provide services to the ACIDA in connection with the administration and implementation of ACIDA's CDBG CARES Act Program within the categories of grant administration and program delivery, including, but not limited to:

Grant Administration

- Assistance in the establishment of books of account
- Development and implementation of management systems to provide appropriate recordkeeping
- Development of written program guidelines that address eligibility, program standards, application processing, approvals, closings and disbursements, and post-approval monitoring
- Assistance in procurement and selection and award of contracts
- Assurance of consistency with Federal requirements regarding procurement, labor standards, fair housing, and job creation
- Completion of project federal (NEPA) environmental reviews

5. Requisitions for payment shall be presented to ACIDA by Contractor in a standard invoice format and shall include a reasonable description of labor charges and expenses, including copies of receipts where appropriate. Payment shall be made by ACIDA within sixty (60) days of receipt of such requisition. For any delinquent payments due Contractor pursuant to this agreement, ACIDA shall pay to Contractor a late fee equal to one percent (.01) per month of the overdue amount.

MISCELLANEOUS

1. ACIDA and any of its duly authorized representatives shall have access to any books, papers, documents, and records of Contractor which are directly pertinent to this Agreement for the purpose of making audit, examination, excerpts, and transcriptions.
2. Contractor shall retain all required records that are directly pertinent to this Agreement for four years after ACIDA has made final payment under this Agreement and all other pending matters are closed.
3. Contractor agrees that none of its officers or employees will hold themselves out as, or claim to be, an officer or employee of ACIDA or its agents, and that neither Contractor, nor any of its officers or employees will by reason therefore, make any claim, demand, or application to or for any right or privilege applicable to an officer or employee of ACIDA.
4. Contractor acknowledges and agrees that neither Contractor nor its agents, officers, or employees shall be covered by any Worker's Compensation Insurance policy or Disability Insurance policy maintained by ACIDA, and that Contractor shall be solely responsible for maintaining such coverage to the extent required by law.
5. To the extent Contractor undertakes the performance of experimental, developmental, or research work pursuant to this Agreement, the Federal Government and the recipient of any OCR CDBG grant, shall have patent rights in any resulting invention in accordance with 37 CFR part 401, "Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements," and any implementing regulations issued by the United States Department of Housing and Urban Development.
6. The parties to this Agreement shall be bound by, and comply with, all applicable Federal, State, and local laws and regulations, including, but not limited to, 2 CFR Part 200 and 24 CFR Part 570.
7. Contractor hereby indemnifies the Housing Trust Fund Corporation, its agents, and its employees from and against any and all claims, actions, damages, losses, expenses and costs of every nature, including reasonable attorney's fees, incurred by or assessed or imposed against the Housing Trust Fund Corporation, to the fullest extent permitted by law, arising out of any services provided by Contractor pursuant to this Agreement that are being funded in whole or in part with New York State CDBG funds.
8. To the fullest extent allowed by law, Contractor shall defend, indemnify and hold harmless ACIDA, its employees, officers, directors and agents, against claims arising from work relative to this agreement. Contractor shall name ACIDA as Additional Insured on a

AGREED TO:

ALLEGANY COUNTY INDUSTRIAL DEVELOPMENT AGENCY

By: _____
Craig Clark, P.E., Ph.D., Executive Director

H. SICHERMAN & COMPANY, INC.

By: _____
R. Charles Bell, President